

# **AGENDA**

# Adult Social Care and Strategic Housing Scrutiny Committee

Date: Friday 30 October 2009

Time: **2.00 pm** 

Place: The Council Chamber, Brockington, 35 Hafod Road,

Hereford

Notes: Please note the time, date and venue of the meeting.

For any further information please contact:

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# Agenda for the Meeting of the Adult Social Care and Strategic Housing Scrutiny Committee

# Membership

Chairman Councillor PA Andrews Vice-Chairman Councillor AE Gray

Councillor ME Cooper
Councillor H Davies
Councillor BA Durkin
Councillor MJ Fishley
Councillor KS Guthrie
Councillor MD Lloyd-Hayes
Councillor JE Pemberton
Councillor GA Powell
Councillor RV Stockton

Non Voting Mr R Kelly (Voluntary Sector)

Mr B Seamans (LINk)

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# **AGENDA**

		Pages
1.	APOLOGIES FOR ABSENCE	
	To receive apologies for absence.	
2.	NAMED SUBSTITUTES	
	To receive details of any Member nominated to attend the meeting in place of a Member of the Committee	
3.	DECLARATIONS OF INTEREST	
	To receive any declarations of interest by Members in respect of items on the Agenda.	
4.	MINUTES	1 - 6
	To approve and sign the Minutes of the meeting held on 2nd October 2009.	
5.	SUGGESTIONS FROM MEMBERS OF THE PUBLIC ON ISSUES FOR FUTURE SCRUTINY	
	To consider suggestions from members of the public on issues the Committee could scrutinise in the future.	
6.	REVIEW OF THE SUPPORT TO CARERS IN HEREFORDSHIRE	7 - 32
	To receive a report on the Scrutiny Review of the Support to Carers in Herefordshire.	

# **PUBLIC INFORMATION**

# HEREFORDSHIRE COUNCIL'S SCRUTINY COMMITTEES

The Council has established Scrutiny Committees for Adult Social Care and Strategic Housing, Childrens' Services, Community Services, Environment, and Health. A Strategic Monitoring Committee scrutinises corporate matters and co-ordinates the work of these Committees.

The purpose of the Committees is to ensure the accountability and transparency of the Council's decision making process.

The principal roles of Scrutiny Committees are to

- Help in developing Council policy
- Probe, investigate, test the options and ask the difficult questions before and after decisions are taken
- Look in more detail at areas of concern which may have been raised by the Cabinet itself, by other Councillors or by members of the public
- "call in" decisions this is a statutory power which gives Scrutiny Committees the right to place a decision on hold pending further scrutiny.
- Review performance of the Council
- Conduct Best Value reviews
- Undertake external scrutiny work engaging partners and the public

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Statutory functions for adult social services including: Learning Disabilities Strategic Housing Supporting People Public Health

# Children's Services

Provision of services relating to the well-being of children including education, health and social care.

# **Community Services Scrutiny Committee**

Libraries
Cultural Services including heritage and tourism
Leisure Services
Parks and Countryside
Community Safety
Economic Development
Youth Services

# Health

Planning, provision and operation of health services affecting the area Health Improvement Services provided by the NHS

# **Environment**

Environmental Issues Highways and Transportation

# **Strategic Monitoring Committee**

Corporate Strategy and Finance Resources Corporate and Customer Services **Human Resources** 

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# HEREFORDSHIRE COUNCIL

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# HEREFORDSHIRE COUNCIL

MINUTES of the meeting of Adult Social Care and Strategic Housing Scrutiny Committee held at The Council Chamber, Brockington, 35 Hafod Road, Hereford on Friday 2 October 2009 at 9.30 am

Present: Councillor PA Andrews (Chairman)

**Councillor AE Gray (Vice Chairman)** 

Councillors: H Davies, KS Guthrie, JE Pemberton and GA Powell

In attendance: Councillors WU Attfield, WLS Bowen, PJ Edwards and AT Oliver

# 133. APOLOGIES FOR ABSENCE

Apologies were received from Councillors ME Cooper, MJ Fishley and MD Lloyd-Hayes.

#### 134. NAMED SUBSTITUTES

There were no named substitutes.

# 135. DECLARATIONS OF INTEREST

Name	Item			Inte	rest		
Councillor AE Gray	11 –	update on t	the contract	Pers	sonal - as	a provi	der of care
	for	learning	disability	for	people	with	Learning
	servi	ces with Mid	lland Heart	Diffic	culties.		_

## 136. MINUTES

RESOLVED: That the Minutes of the meeting held on 27th July 2009 be confirmed as a correct record and signed by the Chairman.

# 137. SUGGESTIONS FROM MEMBERS OF THE PUBLIC ON ISSUES FOR FUTURE SCRUTINY

There were no suggestions for future scrutiny.

# 138. PRESENTATION BY THE CABINET MEMBER (SOCIAL CARE ADULTS)

The Cabinet Member (Social Care Adults) presented her report.

The Cabinet Member took the Committee through her report, and highlighted the following areas in particular:

- That management of Adult Safeguarding cases had improved significantly since the independent report that had been undertaken in February 2009, and new procedures were being finalised.
- Home care services had been overhauled and new plans had succeeded in achieving strong collaboration with Home care providers.

- She expressed concerned regarding the ongoing problem of identifying and helping self funding carers. The Associate Director of Integrated Commissioning would be considering a strategy to manage the situation.
- That there was a continuing struggle when controlling the budgets for the Service. The lack of the appropriate IT system undoubtedly increased the work load on staff. The correct technology was imperative if staff were to work collaboratively across Social Care and the PCT.
- That homelessness should be kept as one of the priorities, and she suggested that the Committee should receive a bi-annual report on
- That the increased closeness of the partnership working between the Council, the PCT and Hereford Hospitals NHS Trust should be welcomed, but added that it was important that Adult Social Care should not be lost within a large organisation and should be subject to the appropriate levels of due diligence and scrutiny.

The Chairman thanked the Cabinet Member for her presentation, and said that she agreed that the Health Scrutiny and Adult Social Care & Strategic Housing Committees did need to work together more closely. She did not believe that the Committee should be amalgamated into one, but said that there was an argument for holding joint meetings to address specific areas of interest to both Committees.

In reply to a question, the Associate Director of Integrated Commissioning said that work on a joint strategic needs assessment was being undertaken. The Integrated Commissioning Team was also working on a local dementia strategy. A progress report would be provided to the Committee within six months.

## RESOLVED: That the report be noted.

# 139. UPDATE ON THE DELIVERY OF MAJOR ADAPTATIONS USING DISABLED FACILITIES GRANTS

The Committee received a report on the significant increase in demand for the delivery of major adaptations to homes using the Disabled Facilities Grant. The Private Sector Housing Manager reported that at current referral levels, there would be a shortfall on the assessed budget requirement for 2009/10 of £1,016k.

She went on to say that the delivery of major adaptations to the home involved two distinct stages. The first was an assessment by an Occupational Therapist (OT) within the person's home. This was then referred to the Private Sector Housing team to deliver the adaptation, using a Disabled Facilities Grant (DFG). There were scheduled rates for the most common works that were required; the most commonly requested was for level access showers, for which the Council had twenty three contractors who had shown an interest in undertaking the work.

A specific Housing Occupational Therapist post had been provided in 2006, located within Private Sector Housing. The post was currently vacant. Part of the remit of the post had included the development of an Accessible Properties Register with the aim of ensuring that adapted properties could be re-used to maximum effect. Initial work had been undertaken to look at a consistent classification of adaptations to properties particularly in the social-rented sector, and how they could be allocated through the Choice-Based Lettings system.

In the ensuing discussion the following points were raised:

That the level access showers, the most common adaptation requested, cost

between £2k and £7k. The price had risen over a period of years for a variety of reasons. It was noted that it was intended that the new priced schedule scheme would reduce the cost of installation. A new software system would allow the team to provide real-time prices for units, and would provide the team with the names of the eight contractors offering the best prices for the work for individual cases.

- That the needs of the individual were assessed by an Occupational Therapist (OT), and alternative options were offered. It was important that an OT was in place to be able to assess the needs of individuals on the waiting list for housing. The Director, Integrated Commissioning added that the wider issue of Occupational Therapists within the PCT, Social Care and Housing would be considered shortly.
- In reply to a question from a Member, the Private Sector Housing Manager said that the adaptations waiting list system, whereby applicant's names were taken from the waiting list on a strict 'high priority score first' basis had been instigated last summer. Whilst it was a transparent system, it should be considered that any waiting system was unlawful; the Council was utilising the system to manage present circumstances until the deficit could be addressed.
- In reply to a question from a Member regarding people who had brought their own homes and were now unable to move to more suitable accommodation, she went on to say that there were options for helping people in these circumstances.
   The Disabled Facilities Grant did have a relocation element, and there was also the option of a separate relocation grant with a maximum award of £10k.
- In reply to a query about the increase in numbers on the waiting list, the Head of Strategic Housing Services reported that as the pressures on the service had been exposed, it was intended that there should be additional capital available for 2010/11, and that action was being taken to secure these funds.

#### **RESOLVED: That**

- the statutory requirement to deliver Disabled Facilities Grants across all tenures should be noted;
- b) Note the current shortfall in the Disabled Facilities Grant budget to address the emerging needs should be noted.
- Note the measures implemented to manage the waiting list and maximise the available budget.

and;

d) Consideration be given to reappointing an Occupational Therapist for the Housing Service through the medium of all the Organisations involved in the provision of the services concerned.

# 140. REVENUE BUDGET MONITORING 2008/09

The Committee received a report on the financial position for Adult Social Care and Strategic Housing revenue budgets for the period to 31<sup>st</sup> July 2009. The Management Accountancy Manager reported that the Adult Social Care budget had a forecast outturn position of an overspend of £2.6 million. The forecast was based on existing commitments which had been carried forward from 2008-09 together with the additional commitments identified in 2009-10 which had been projected forward.

The final outturn position for 2008-09 for Adult Social Care was £713k overspent. The true value of on-going commitments brought forward was approximately £930k. Inflation on contracts at an average increase of 1.7% had added £700k across service costs for 2009-10. One of the main area of overspend was Learning Disabilities where an overspend of £1.344m was projected. This was mainly as a result of 21 new clients coming from Children's Services in 2009-10. These transition cases would be reassessed, and it was likely that the costs would go down as a result. One of the other areas of overspend was Older People, which was forecast to overspend by £945k. This was due both to the cost of existing commitments and an additional 11 residential placements and 2 nursing packages which had been agreed in 2009-10.

He went on to say that budget savings arising from the implementation of Framework I system were due to be transferred from Adult Social Care towards the overall corporate savings target for Herefordshire Connects. Additional area based grant of £200k had been allocated by the Herefordshire Partnership and budgets would reflect this. Supporting People, on the other hand, was projected to remain within budget. The underspend on previous year funding was £4.83m. The 2009-10 grant to be received was £5.88m. The forecast assumed that the remaining underspend would be carried forward.

In the ensuing discussion, the following points were made:

- That the Supporting People budget was tightly regulated, and had to be spent for the purposes that it was allocated for. The underspend would be utilised within the next three to four years
- That Children's Services and Adult Social Care should work more closely together in the future in order to ensure that a smooth transition was in place for those with learning disabilities.
- In reply to a question from a Member, the Associate Director of Integrated Commissioning reported that savings had been made as a result of the transfer form the old Clix system to Frameworki. A post had been lost from the Performance and Information team, as well as others that were no longer required. Combined with vacancy controls, this had resulted in savings of £200k.
- Additional budget of £200k had been allocated from the Area Based Grant (ABG) by the Herefordshire Partnership and would be used to support carers' in the County.
- That Homelessness continued to be the main pressure on the Strategic Housing Service. There were 125 households in the system, of which fourteen were in temporary accommodation. The need to reduce the numbers of households in temporary accommodation was a Local Area Agreement target.
- Out of County placements for young people with learning disabilities and other problems were being reviewed. There were two main issues that needed to be considered. The first was that there were six out of County placements for young people with learning disabilities, and resources were being sought to place these people. They would be in residential homes, and the Council would have to undertake urgent assessments of their needs, as the Learning and Skills Council (LSC) money that had previously funded their placements would not be renewed when the LSC was wound up in March 2010. The second was the provision of supported living and half way homes for people with mental health issues.

 That Workmatch, the charity that provided training and support for disadvantaged people had gone into receivership on the 1 October 2009. A briefing note would be circulated to Members as soon as the full facts were known.

#### **RESOLVED: That**

a) the report be noted;

and;

b) a report on the Supporting People budget be provided to the meeting on 14 December 2009.

# 141. ADULT SERVICES AND STRATEGIC HOUSING PERFORMANCE

The Committee received a report on the progress against the performance targets for Adult Social Care and Strategic Housing for 2009/10. The Associate Director of Integrated Commissioning reported that the Care Quality Commission (CQC) had made their annual inspection of the Council in August. Their initial report indicated that there had been good progress made in some areas. Better commissioning arrangements had meant that improvements in homecare had been singled out for comment. The lack of a clear audit trail outlining the impact on those individuals concerned might impact on the score for the current year, but would ensure that the Council was in a good position for a better score in 2010.

She went on to say that there had been difficulty in interpreting NI 131 (Delayed transfer of care form hospitals) as it covered a number of causes. Social Services were only one of these, and was low in the County, with only 20% of cases being affected. These delays were largely as a result of the choice of establishment by the individual being unavailable, and not as a result of inaction by the Service.

The Associate Director of Integrated Commissioning went on to say that NI 136 (People supported to live independently through Social Services (all adults)) was clearly one of the more important indicators, and it was important that the Council should collect it in the same manner that other Authorities did. At the moment, because of the way this was recorded, it appeared that the Council was a lower performing authority than it actually was. When figures for those who lived in the County and were supported by their family were included, it was apparent that the Council was performing well.

The Associate Director went on to say that the Department of Health (DoH) had set a stretch target of 30% of services users receiving individualised budgets by 2011 for N1 130 (Social Care clients receiving Self Directed Support). Concern had been expressed at this level by other Authorities. Individualised budgets could help those with a low dependency on services, but they didn't help those with more complex care needs. As the DoH had also no yet delivered the National Resource Allocation System, it was hard for the Council to deliver against this target. Other authorities were not yet addressing this target, as they were not yet clear as to what the financial implications would be.

She went on to say that NI D40 (Clients receiving a review) was performing poorly, as there were four care homes across the County which were struggling to deliver an adequate rating. There was a significant amount of work to be undertaken whenever a care home returned a poor or zero rating in order to ensure the safety of service users. The Council would work to improve establishments before taking perceptive action, as life changing moves for the elderly were to be avoided as much as possible.

# **RESOLVED:** That the report be noted;

# 142. UDATE ON THE PROVIDER SERVICES REVIEW

The Committee received a report on the Provider Services Review. The Director, Integrated Commissioning reported that procurement for partners to run mutual health care provision was in hand and that there was closer integrated working between the Hereford Hospitals NHS Trust, the PCT and the Council.

RESOLVED: That the report be noted.

# 143. COMMITTEE WORK PROGRAMME

The Committee noted its Work Programme.

**RESOLVED: That** 

a) That the work programme be approved and reported to the Strategic Monitoring Committee;

and;

b) a scoping statement on the Scrutiny Review of Home Care should be provided to the next meeting.

The meeting ended at 11.35 am

**CHAIRMAN** 



MEETING:	ADULT SOCIAL CARE AND STRATEGIC HOUSING SCRUTINY COMMITTEE
DATE:	30TH OCTOBER 2009
TITLE OF REPORT:	SCRUTINY REVIEW OF THE SUPPORT TO CARERS IN HEREFORDSHIRE
REPORT BY:	Carers Scrutiny Review Group

**CLASSIFICATION: Open** 

**Wards Affected** 

County-wide.

# **Purpose**

To consider the findings arising from the Scrutiny Review of the Support to Carers in Herefordshire.

# Recommendation

# **THAT**

- (a) the Committee considers the report of the Carers Scrutiny Review Group, in particular its recommendations, and determines whether it wishes to agree the findings for submission to Cabinet.
- (b) subject to the Review being approved, the Executive's response to the Review including an action plan be reported to the first available meeting of the Committee after the Executive has approved its response;

and;

(c) a further report on progress in response to the Review be made after six months with consideration then being given to the need for any further reports to be made.

# Introduction and Background

1. At the meeting of the Adult Social Care and Strategic Housing Scrutiny Committee on 24th July 2008 the Committee considered a suggestion that, against a background of the Government agenda for 'Putting People First' through personalisation, individualised budgets and self-directed care, a Scrutiny Review of the Support to Carers in Herefordshire should be undertaken. The Committee agreed to form a scrutiny review group and appointed its membership. The terms of

- reference for the review were drawn up by the Lead Officer for the Review and are incorporated into the attached report at Appendix 1.
- 2. The Review Group's report setting out its approach to its task, its findings, and recommendations is attached.

# **Background Papers**

None identified.



# Scrutiny Review of Support to Carers in Herefordshire

Report by the Adult Social Care and Strategic Housing Scrutiny Review Group – October 2009

For presentation to the Adult Social Care & Strategic Housing Scrutiny Committee on 30th October 2009

People
Excellence
Openness
Partnership
Listening
Environment

# SCRUTINY REVIEW OF SUPPORT TO CARERS' IN HEREFORDSHIRE

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# Chairman's Foreword

It is with some sense of the passage of time and of achievement that I present this Report on the Review of Support to Carers in Herefordshire. It has been a long slog, working our way through a multitude of meetings with as many carers and carers' groups as possible. I must give my thanks to and deep appreciation to my fellow Review Group Members: Cllrs Polly Andrews, Mary Cooper, Jo Fishley and Keith Grumbley. I am much indebted to them for their sensitive questioning. I would also like to thank Dr Leslie Libetta, our Lead Officer and right hand man, always ready with good advice and helpful facts and figures.

I hope that our Recommendations will bring improvements to the way Carers are cared for themselves and will lead to better working practices in their support; better provision for their short breaks and a comprehensive improvement in dissemination of information and help to all who are Carers.

Special Thanks must go to Jacqui Bremner, Director of Herefordshire Carers Support (HCS). It is very encouraging to see that as our Review has progressed, so has the work of HCS. I think that in many ways the improvements brought about so far by Mrs Bremner and her team have mirrored many of our recommendations.

We have taken as broad a view as possible and we hope that our work will lead to consistent, long term improvements to all aspects of the remarkable people who are Carers in Herefordshire — often unsung, many anonymous, working to very tight budgets, overworked, stressed, yet essentially positive and cheerful. May their own better care be one of the positive results of this Review.

I commend our recommendations to Cabinet and trust that they will be acted upon to good effect.

Councillor WLS Bowen.

#### Introduction

- On 24 July 2008, the Adult Social Care and Strategic Housing Scrutiny Committee established a group to review support for Carers' in Herefordshire. The Review Group worked against a background of the Government agenda for 'Putting People First' through personalisation, individualised budgets and self-directed care. The Terms of Reference for the group were as follows:
  - To review the way information and advice to carers is being provided.
  - To review the process for re-commissioning short breaks to ensure that services are in line with carers' needs.
  - To review the current range and quality of services and activities available, in line with the recently published National Carers Strategy.
  - To review the way carers' services are provided by comparator local authorities and identify models of best practice.
  - To consider the implications of personalisation and self directed care.
  - To review the findings from consultation activity.
  - Following the review, to make recommendations to Cabinet about policy development.
- 1.1. The Committee also agreed the membership of the Review Group namely Councillors: WLS Bowen (Chair), PA Andrews (ex-officio as Chair of Adult Social Care and Strategic Housing Scrutiny Committee), ME Cooper, MJ Fishley and KG Grumbley.
- 1.2. The review was undertaken between November 2008 and June 2009 and was supported by Mr M Metcalf as lead officer (until April 2009), Dr L Libetta and Mr D Penrose, Democratic Services Officer. Based on the key lines of enquiry, this report summarises the findings of the Review and contains recommendations for the Executive.
- 1.3. The desired outcomes from the review were to make recommendations to Cabinet to support the commitment in Herefordshire to improve support to and services for carers. In particular:
  - Increased numbers of carers receiving support.
  - Carers benefiting from personalisation and the opportunities presented by individual budgets.
  - Support for carers that will complement the commitment to develop early intervention, preventative services, and rehabilitation to reduce the number of crisis referrals to health and social care services.
  - An agreed plan within Herefordshire to meet the aspirations of the National Strategy.

# **Next Steps**

- 1.4. The Review Group anticipate that, when approved by the Adult Social Care and Strategic Housing Scrutiny Committee, this report will be presented to Cabinet for consideration.
- 1.5. The Adult Social Care and Strategic Housing Scrutiny Committee would then expect Cabinet within two months of receipt of the report to consider the report and recommendations and respond to the Committee indicating what action the Cabinet propose to take together with an action plan.

# 2. Method of Gathering Information

2.1. The Review Group undertook a series of meetings in order to collect the evidence to complete the review. Evidence that was considered included the following:

- Face to Face interviews a series of interviews took place with key Officers and a representative sample of professional service users. A list of those interviewed is set out at Appendix 1
- Written evidence the Review Group considered a range of written evidence to assist their deliberations including:
- o 'Carers at the heart of 21st-century families and communities' by the Department of Health.
- o 'Policy Briefing on the National Strategy for Carers' by Carers UK.
- Various information reports:
- Information and support from the Senior IMPACT Officer, Herefordshire PCT and the Planning Manager (Integrated Commissioning).
- 2.2 The Review Group commenced the Review at the beginning of December and carried out a number of Carers' Groups visits across Herefordshire, to review current provision for carers, talk to current service providers and volunteers, and to talk to current service recipients and/or carers. These are listed at Appendix 3.

# 3. Links to the Herefordshire Community Strategy

3.1 The Review Group intend that the work from this Review will contribute to the objectives contained in the Herefordshire Community Strategy, specifically the theme of Healthier Communities and Older People, improving public health, quality of life and promoting independence and well being for disadvantaged groups and older people.

#### Definition of a carer

#### Carer:

A carer is someone, who, without payment, provides help and support to a partner, child, relative, friend or neighbour, who could not manage without their help. This could be due to age, physical disability, mental health needs or substance dependency. The carer may be an adult, a child or a young person. If a carer provides 'regular and substantial' care then he/she has a legal right to a carer's assessment to plan the help required to meet their needs. This can happen even if the person they care for refuses help. (Based on Carers UK definition and eligibility criteria from Carers and Disabled Children Act, 2000.)

#### Young Carer:

A young carer is 'anyone under the age of 18, whose life is in some way restricted because of the need to take responsibility for the care of someone who is ill, has a disability, has mental health needs or is affected by substance misuse'. (Based on Carers UK definition)

# **Parent Carer:**

All parents or guardians, especially those with young children, who provide regular and substantial care. A parent-carer is a parent of a disabled child who provides substantial and regular care beyond that which would usually be expected for a similarly aged child. (Based on Carers (R&S) Act 1995 Practice Guidance definition.)

The term 'parent-carer' applies to the parents of disabled children and young people up to the age of 19. This does not mean that a parent-carer stops being a parent of a young person with a physical or sensory impairment, learning difficulty or mental health need when that young person reaches the age of 19 but is considered in both law and policy to have become the carer of an adult.

Explicitly excluded from the definition of the word 'carer' are people who are employed to provide care, e.g. domiciliary care staff, district nurses, foster carers, family link carers, nursing assistants; and people who work in an unpaid capacity for a voluntary organisation.

For the purpose of this report, the term *carer* will be used to mean someone who is providing regular and substantial care; the *cared for* is the person in receipt of that care.

#### **Numbers of Carers in Herefordshire**

It is estimated that there are about 19,400 adult carers and 300 young carers living in Herefordshire who provide unpaid care for at least 1 hour per week. This represents 11% of the total population, a similar proportion to both England (10%) and the West Midlands (11%).

The majority of these carers (71%) provided between 1 and 19 hours of care per week, but 3,300 provide care for at least 50 hours a week. The prevalence of providing unpaid care in Herefordshire increased with age, reaching a peak in the fifties before declining into old age. Women were more likely to provide unpaid care than men at all ages until 75 and over; in the oldest age groups men are more likely to provide care. In terms of absolute numbers, there are more female than male carers at almost all ages.

10% of the carers in Herefordshire (1,940 people) described themselves as having 'not good health', although unsurprisingly, as in the population generally, this proportion increased with age; 14% of 65-74 year-old carers, rising to 28% of those aged 75+.

#### Older Carers in Herefordshire

During the course of the Review, a number of carers made the point strongly that they felt both personally and financially penalised by the loss of their carers allowance once they were in receipt of a state pension. This position would seem to be inconsistent with the Government's National Carers Strategy: 'Carers at the heart of 21st century families and communities'.

#### RECOMMENDATION

The Review Group recommends that representation should be made to the Minister of State for Pensions and local MPs expressing concerning the financial loss suffered by carers once they have reached pensionable age, and that this anomaly should be corrected.

# 4. What are the current resources allocated to support carers and is current service delivery cost-effective?

4.1. Herefordshire Council receives Government funding for carers services through an Areabased Grant to the sum of £831.5k. This sum is augmented by a budget of £50k from the Primary Care Trust, and provides funding for the carers' support system in the County. Details of the budget allocation for 2009/10 are laid out as follows:

Herefordshire Carers Support (HCS)	£361,000
Carer Assessors	£92,500
Carer Senior Practitioner	£35,000
Carer Break contracts (up to)	£388,000
Carers Services Design Group	£5,000

It should be noted that the purpose of the Carers' Budget is intended to support a framework for the needs for all carers, and is not intended to support individual carers.

- 4.2. As well as this specific funding, Carers' needs are also addressed by the full spectrum of Health and Social Care Services. For example, a proportion of all Social Workers time will be devoted to carers' issues, as is the time of the Welfare and Financial Assessment team, Direct Payments and Individual Budget advisors.
- 4.3. Adult Social Care also commissions a range of services that can be accessed by or which can benefit carers. These include advocacy, advice and information services as well as respite breaks, such as those commissioned from Midland Heart and a number of other providers. The expenditure for the financial year 2008/09 was as follows:

Midland Heart (current years)	£382.104
Spot Purchase Respite Care	£866,484
Nursing Block Respite Beds	£129,627
Residential Block Respite Beds	£76.556
Against this expenditure, there were client contributions of:	£130,941

- 4.4. The Adult Social Care Service has already commissioned a Telecare service which is now well established and the development of Telehealth services is currently being explored. These services provide reassurance to carers that the people they care for remain safe when they are not present.
- 4.5. Carers are also supported through the broad range of services provided by the Council, such as Info in Herefordshire shops. The Herefordshire Library service also offers special concessions to carers and opportunities in learning and creative initiatives.
- 4.6. As a way of raising awareness within the carer community, Herefordshire Carers' Support rebranded itself, with a new logo and colour co-ordinated leaflets, all of which was launched at its AGM on 8 June 2009. Combined with an advertisement in Herefordshire Matters, these initiatives have significantly raised the profile of the organisation, and the number of registered carers on the carers' database stands at 2,300 as at September 2009.
- 4.7. The investment that has been made in HCS was considered to be modest when compared with the number of carers in the County, and the positive impact that the organisation has had in its first year has been significant. In addition, the carers' breaks contract was renegotiated in 2008 to provide improved outcomes and a more cost effective service. The Review Group believe that this represents excellent value for money.

#### **RECOMMENDATIONS**

2	The Review Group strongly recommends that the Area Based Grant for Carers' Services Budget is fully protected.
3	Given that the future demographic trend is for an ageing population in the County, consideration must given to augmenting future Carers' Services Budgets.

# 5. What is the current range and quality of services and activities available, and does this provide value for money?

- 5.1. At present, one in five carers give up work to care. Being a carer can have a major impact on people's lives and place them at a greater risk of suffering from ill health, poverty and social exclusion:
  - Carers who provide high levels of unpaid care for sick or disabled relatives and friends are more than twice as likely to suffer from poor health compared to people without caring responsibilities.
  - Carers in younger age groups are significantly more likely to suffer ill-health than non-carers of the same age.
  - Older people who take on carer responsibilities are far more likely to develop health problems than other people in their same age group.

# Services provided directly or indirectly by Health and Social Care

The previous section (Section 4) focussed on resources allocated to carers' services. This identified a range of services directly or indirectly provided or commissioned by adult social care and health. These included:

- Professional Social Worker support
- Carers Information Packs, provided by Adult Social Care teams, prior to assessment
- Welfare & Financial Assessment Team
- Telecare service
- Midland Heart respite care breaks
- Support workers for Direct Payments and Individual Budgets
- Information and advice services
- Advocacy services

In addition to these services, the following can be added:

- Respite provided within residential care contracts or that can be spot purchased.
- the 'Looking After Me' services aimed mainly at adults caring for other adults (this may also be known as the Expert Carers Programme).
- The 'Supporting Parents Progamme' can be accessed by carers of children with life-long or life-limiting conditions.
- The Sharing Knowledge 'graduates'. This was an information, training and skills building
  course for 30 people to enable service users and carers to gain the knowledge to campaign
  and advocate for a better future for disabled people and family carers. These 30 became the
  core group to provide support to service providers and commissioners.
- The 'Roving Night Service', which can provide reassurance for carers who do not live with the
  person they care for, through targeted interventions when normal services may not be
  available.
- The 'Just Checking' service, which establishes actual patterns of movement and activity of the
  cared for and is particularly beneficial for carers for people with dementia. It has been
  especially successful in helping carers make decisions about appropriate needs and levels of
  care using accurate data about the needs of the cared for.

# Services commissioned from Herefordshire Carers Support (HCS)

- 5.2. A dedicated support service for Carers in Herefordshire was commissioned by the Council in 2008 from the Third Sector organisation, Herefordshire Carers Support (HCS). The service has been established to ensure that carers are universally recognised as fundamental to the communities in which they live and to ensure that there is a balance between their caring responsibilities and their lives outside of their caring role.
- 5.3. HCS has been commissioned to undertake this role by efficiently delivering services that are of a high quality and work across professional and organisational boundaries. They have also been commissioned to seek proactively the involvement of carers in the formulation of services, prioritising the participation of carers in their communities and participating in the development of policies that challenge isolation and discrimination.
- 5.4. In particular and of crucial importance HCS has been commissioned by the Council to act as the conduit between carers and the commissioners of services to ensure the voice of carers is fed into the planning process and, conversely, to ensure information from commissioners is disseminated to carers and carer groups.
- 5.5. HCS offers a number of areas of support, as follows
  - 1. Information and advice for Carers via information packs, telephone help and advice line, leaflets and newsletters
  - 2. Signposting and referrals to the statutory sector
  - 3. Awareness raising via representation, participation and staging talks and events
  - 4. Amongst a range of other services they provide:
    - Provision of an Emergency Card for carers
    - Emotional support through 1:1 home visits; support groups; a helpline
    - Advocacy
    - Encouragement for Carers to have a Voice e.g. Learning Disability Carer Network,
       Mental Health Network
- 5.6. HCS also run a specialist Young Carers Project which offers a range of services:
  - 4 Young Carers workers (ranging from full time to sessional hours, funded through the Council-commissioned HCS contract).
  - Information and advice for Carers via information packs, telephone advice line, leaflets and newsletters
  - Signposting and referrals to statutory sector
  - Emotional support through 1:1 home visits; helpline
  - Liaison with schools and other professionals

- Awareness raising
- Clubs, trips and activities
- Befriending scheme for 4-8 year olds
- Provision of an Emergency Card for carers
- Young Carers Voices
- Schools development officer
- 5.7. The Review Group met with members of Parent Carer Voice, a forum set up under the aegis of HCS, which contributed to the planning of future services in the County. The forum had been set up to help parents gain recognition for their role as carers as well as providing support through a number of initiatives such as a regular newsletter, a Parent Carer Support Worker from HCS, and a telephone information line. A befriending service for parent carers, Parent Connect, was also available. Carers said that it was invaluable to be able to talk to others in the same position as themselves and it was pointed out that when carers had to fight for their needs, then the cared for were not receiving the care they required.
- HCS are based in offices and workshops in Canal Road, Hereford. It shares this space with other organisations and space is limited. It is difficult to find, and lacks adequate parking space and signage. It was found that this accommodation was lacking, as it hampered the organisation in providing the full support to carers that it was contracted to.

# RECOMMENDATIONS

- That the accommodation for HCS should be kept under review in order to consider the availability of more accessible offices with adequate parking facilities.
- 5 Additional campaigns should be considered by HCS in order to encourage carers' to register with them, however minor their current role in order that reasonably accurate figures for carers in Herefordshire can be obtained.

#### Other Services to Carers

- Other support for carers is through voluntary and community groups (commonly referred to as the third sector) working to provide services and activities for specific client groups. The Alliance in Herefordshire, the network of third sector organisations providing health and care, have a membership of 73 organisations of which 47 are currently on the Register of Approved Providers.
- 5.10. Services for disabled children and those with long term illness are co-located and managed by the PCT through a jointly funded Service Manager Post. There is an established pooled budget to provide placements for the very small number of children whose needs can only be met by full time residential care.
- 5.11. The PCT funds the residential short breaks resource at Ledbury Rd, Paediatric therapists, Community Paediatric Nurses and the Child Development centre at Ross Road. The Council funds the Children with Disabilities Social Work Team, the Direct Payments scheme, existing provider contracts to support children with disabilities and their families, and the Special Educational Needs Service.
- 5.12. Carers expressed concerns over the accessibility of Social Workers. There was a perception that the service had diminished in both quantity of available staff, and quality of service that was offered. It was suggested that there may be a high turnover of staff, but imaginative ways of utilising the social care budget could be considered in order to help provide for services. It has been confirmed by Adult Social Care that there have been significant vacancies for both Social Workers and Carers Assessors in 2009. However, teams are now close to full strength and all Carers Assessors posts have been filled.
- 5.13. In the past there had been a huge amount of carer fatigue and loss of morale in the community of Herefordshire carers.' However, in recent moths there was evidence that, because of the efforts of HCS, there had been an improvement. It was essential that this improvement was maintained.

5.14. There is an End Of life strategy being developed and the need for good palliative care, which includes support for the carer, has been identified as essential.

## Carers' Breaks

- 5.15. Following a tender exercise in 2008, eight organisations were commissioned to provide a short break service for carers. New service contracts were commissioned from 1<sup>st</sup> October 2008, moving previous block purchasing arrangement to a spot purchase system. These contracts are for the provision of short term breaks for carers, where taking over the role of the carer could include personal social care and light domestic duties. The service is provided in the home of the cared for or by accompanying the cared for on outings etc. outside the home usually lasting a morning, afternoon or evening and usually not less than 2.5 hours. The following organisations were successfully commissioned:
  - Aspire Living
  - Herefordshire Lifestyles
  - Herefordshire Headway
  - Kemble Care
  - Sure Care
  - Crossroads
  - East Radnorshire Day Care
  - Marches Family Network
- 5.16. Short breaks are currently commissioned to provide:
  - 3000 hours of sessional support (750 X 4hr short breaks) per year
  - · Family based short breaks for 25 children
  - Saturday play schemes
  - Summer play schemes
  - Family support
  - A Buddying Scheme
- 5.17. Overall, the commissioned short breaks appeared to be adequate for the needs of carers. Throughout the Review, the issue of respite breaks was raised by carers. The Review Group felt that the current provision offered good value for money but an increasing demand from ageing carers would lead to budget pressures.

# Personalisation

- 5.18. Carers' ability to exercise choice should be embedded in the model for personal budget allocations, so that in the future increasing amounts of carer support will be commissioned directly by the individual carer. Services will thus be accessed in a more timely and appropriate way providing access to support for early intervention and prevention as well as crisis support.
- 5.19. In 2009 a project was commissioned by the Council with Hereford Centre for Independent Living (HCIL, now called Services for Independent Living –SIL), to test how Personalisation could most effectively be offered. Personalisation for carers is still in its early stages, and it was too soon for Review group to be in a position to be able to assess to what extent personal budgets will benefit carers.

# RECOMMENDATIONS

The Group recommended that

6	It should be ensured that any report or specific development or proposal for individualised budgets for carers is made publicly available, and that carers' groups receive copies.
7	There should be a designated Officer of the Council available to explain and clarify to the carer and the cared for both the possibilities and the pitfalls of personalised budgets.

# **Hereford Hospitals NHS Trust**

- 5.20. The Group visited Herefordshire County Hospital in order to discuss how patients were processed through the hospital, and whether the needs of carers' were considered as part of the rehabilitation process. It was found that support for patients and carers in the County Hospital had been subjected to scrutiny by hospital staff, and the patient pathway through the hospital had been facilitated as much as possible but was inconsistent in its application.
- 5.21. Admissions fall into three main categories: Accident & Emergency, GP referral for outpatient appointments, and planned (elective) admissions. Each of these presents a different set of problems for the patient and the carer.
- 5.22. Patients undergoing emergency admissions might be accompanied by a relative or carer, and are provided with a treatment plan and concomitant discharge plan shortly after admission. An average stay for such patients is 5-6 days. More complex cases that required home care would be expected to go to a Community Hospital as part of their discharge plan.
- 5.23. Elective patients would have a pre-admission class prior to their surgery in order to discuss the procedure they were going to be undertaking, and to assess their post operative needs. It would be expected that home aids and adaptations such as grab rails would be in place before surgery was undertaken. This approach means that there was a reduction in the potential length of stay in hospital after an operation.
- 5.24. Within these processes, there were considered to be two different types of carers, formal and informal. The former were those who already had a caring role for the patient, or would be undertaking a caring role after discharge from hospital. The latter were carers who would be expected to look after a patient in the short term whilst they recovered from an operation.
- 5.25. The Review Group found that carers and the cared for were inconsistently involved in the patient pathway through the hospital. It was felt that a more systematic process was required in order to facilitate the discharge of the patient from hospital to home.

# RECOMMENDATIONS

The Group recommends that:

8	A carer's policy is needed, which should be signed off at Board level in the Hospital Trust, in order to embed the needs of carers in Trust policy.
9	Systems should be reviewed in order to ensure the best co-ordination between Social Services and the County Hospital so that both patients and carers are 'processed' more effectively. It is also important that carers' interests should be integrated into the patient pathway, and acted upon, from patient admission to discharge.

# **Primary Care**

- 5.26. Concern was expressed by carers interviewed for the Review that GP support was patchy when addressing their needs. A greater emphasis should be placed on the needs of carers by GP surgeries.
- 10 The PCT should ensure that GP Practices have consideration for carers' needs incorporated in standard procedure, and that patients who are carers have this fact flagged up prominently in their notes and appropriate attention paid to this in their own care.

# 6. What are the perceived future demands for service, in terms of quantity, quality, innovation and flexibility?

6.1. In view of the demographic forecasts for the County, as laid out below, there will be an increase in numbers of carers, and therefore a concomitant increase in the Carers' Services Budget will be required.

6.2. Using the assumption of constant age-sex rates in the provision of care, the table below shows the forecasted numbers of people providing each amount of care for a selection of years up to 2026, along with the 2001 counts and 2007 estimates discussed in previous sections for completeness. The rows in *italics* show the percentages of all carers who are providing that amount of care.

# Forecasts of numbers of carers in Herefordshire to 2026.

Potential number of unpaid carers in Herefordshire & amount of care provided (using 2001 Census age-sex rates of care provision and estimated & forecast population)

Amount of care provided per week		2001 (census)	2007 (current estimate)	2011	2016	2021	2026
Any care (1+ hours)	Number	17,600	18,500	19,200	19,800	20,200	20,100
1-19 hours	Number % of all carers	12,500 <i>71%</i>	13,200 <i>71%</i>	13,600 <i>71%</i>	13,900 <i>70%</i>	14,000 69%	13,800 <i>69%</i>
20-49 hours	Number % of all carers	1,700 <i>10%</i>	1,800 <i>10%</i>	1,900 <i>10%</i>	2,000 10%	2,000 10%	2,100 <i>10%</i>
50+ hours	Number % of all carers	3,300 19%	3,500 19%	3,700 19%	3,900 20%	4,100 20%	4,300 21%

#### Key points to note are:

- Numbers providing at least one hour of care per week would be expected to increase by 14% over the 25 years (to 20,100 in 2026), but would level off after 2016, and actually decline by 100 between 2021 and 2026.
- This decline would only be seen in the numbers providing 1-19 hours of care; numbers providing 20-49 hours and 50+ hours would increase continuously over the period: by 24% (+400 people) and 30% (+1,000 people), respectively.
- Therefore, a greater proportion of carers would be providing at least 50 hours of care per week by 2026 (21% compared to 19% in 2001), although the majority (over two-thirds) would still be providing between 1 and 19 hours per week.
- 6.3. The levelling off in the numbers providing relatively low levels of care can be explained by expected falls in numbers of people in younger age groups living in the county by the end of the forecast period. For example, considering the groups most likely to provide care, the number of people aged 50-54 is forecast to increase by 17% between 2007 and 2016, but then be 11% below 2007 numbers by 2026. Numbers of 55-59 year-olds are expected to increase by 14% between 2007 and 2021, but then fall to be only 6% above 2007 levels by 2026
- 6.4. Conversely, numbers of people in the older age-groups those most likely to be providing high amounts of unpaid care are expected to increase throughout the period, explaining why numbers providing 50+ hours of care per week are forecast to increase. This means that unpaid carers would have a much older age structure in 2026 than they did in 2001. (Source: Provision of Unpaid Care in Herefordshire, Herefordshire Council Research Team).

# 7. What services do carers in Herefordshire want, both now and for the future, and will current support for carers meet identified current and future need?

7.1. Whilst it should be borne in mind that future needs are not assessed in this manner, the Review Group undertook a series of interviews with a wide range of carers, outlined in Appendix 3, and a number of issues of concern were raised.

- 7.2. The Review Group found that some variation in approaches across client groups to carers assessments which could lead to inconsistent clarity and focus on providing carer support.
- 7.3. Families experienced confusing and sometimes conflicting support and were left unsure of their entitlements and availability of services due to this lack of co-ordination. It was considered that there needed to be better joining up between services. A common assessment process would support this, which is being taken forward by HCS within its contract with the Council.
- 7.4. Generating consistency in undertaking assessments would result in a clearer focus for carer support within the caring situation regardless of the client group, ensuring all carers are treated with equal value and respect. This would further improve the understanding of the needs of individual carers in their caring role and how and what services were needed so that resources could be applied more meaningfully. The development of an agreed assessment framework and working protocols, as already started, followed by a programme of support for all relevant agencies and teams is seen as a necessity.
- 7.5. A more generic approach to all carers in assessing need would also help to facilitate the transition between children's and adults' services.
- 7.6. The Review Group found that poor transport facilities for young carers made it difficult for them to attend organised clubs and leisure activities. The taxi services that were contracted to ferry them to these events would often arrive late and leave early in order to be able to fulfil other contracts.
- 7.7. In terms of quality, the key for carers is very much flexibility in all services. The Review Group found that although one approach is by way of the Personalisation of budgets, not all carers want individualised budgets. They should still be allowed to receive flexible services, funded by the Council and provided through the organisations that have been commissioned to supply these services.

# **RECOMMENDATIONS**

The Group recommends that:

11	Transport should be made more available to suit the requirements of young carers, especially in regard to carers' breaks. Where the Council holds contracts for the provision of taxi services for young carers, the contract should be monitored and enforced.
12	Specifications for contracts are written to allow for carers to ask and plan for services that are tailored to better meet individual circumstances.
13	Parent carers have expressed a desire for early support at diagnosis and joined up health and social care services to avoid confusion at what is a difficult time. It is therefore recommended that families receive a 'joined up' service from PCT and Council providers, with a lead professional/key worker identified to liaise with the carers at an early stage.
14	It was important that Care Support Plans, drawn up and agreed with the carer, are shared and carefully explained to the carer. The Support Plan should set out clearly what support has been agreed and, where possible and applicable, which Service Provider will be involved in the provision of support. On initial contact with a carer, it should be ensured that carers receive a copy of the Herefordshire Public Services leaflet on Carers Services in Herefordshire. A more flexible approach was also required of the definition of 'essential needs' in terms of what care support was provided.
15	Herefordshire Carers Support (HCS), which is a central, easily accessible and easily recognisable focus for enquiries from carers, was not widely recognised amongst the community of carers during the early stages of the Review. Therefore measures should be put in place to continue the publicising of the services offered, and which allow carers to be simply and rapidly signposted to all sources of available support.
16	More use should be made of the Info Shops, and that a member of each Info Shop should receive training in the signposting of carers to HCS.

17	The Council has ensured that the voice of carers is heard in policy and planning and has commissioned to provide an advocacy role in conjunction with its participation model for Carers. The effectiveness of this arrangement should be reviewed after a year of its inception in order to ensure it is working in practice.
18	Clear communication was essential between Social Workers, carers' assessors, carers and Service Providers, and other agencies to which the carer may be referred. Feedback should always be provided to carers and the cared for where appropriate, following any contact with external Service Providers and internal Provider Services
19	There are instances where carers have refused help from Social Services because they did not understand what was involved in the assessment process. Carers Assessment should be referred to as a Carers Needs Assessment in order to prevent misunderstanding in the minds of those being assessed. The Assessment should have a primary focus on the carer, rather than the cared for. The Care Assessment Officers should ensure that they are as focussed on the needs of the carers as the cared for.
20	Concern has been expressed about the apparent lack of continuity within the Children's Services Directorate, and as a result it is recommended that a named senior lead officer in Herefordshire Public Services should be in post to ensure that the needs of Young Carers are met.

# 8. What outcomes will be wanted from future commissioning intentions?

8.1. The commissioning decision that has been taken by the Council is to move to a personalisation system of support service provision. The decisions as to how specific funding is spent will therefore increasingly be made by the individual. The focus on personal budgets will mean that in the future the Council will have a less direct role in deciding the preferred services for carers, as carers themselves will be playing a major part in making those decisions themselves. Where the Council continues to have a commissioning role, its focus will be on those services that have been clearly identified as priorities at national and local level.

# **RECOMMENDATION**

21 The Group recommends that the Council work with providers to ensure that they understand the personalisation agenda and develop their services appropriately.

#### 9. RECOMMENDATIONS

The Review Group recommends that representation should be made to the Minister of State for Pensions and local MPs expressing concerning the financial loss suffered by carers once they have reached pensionable age, and that this anomaly should be corrected. 2 The Review Group strongly recommends that the Area Based Grant for Carers' Services Budget is fully protected. 3 Given that the future demographic trend is for an ageing population in the County, consideration must given to augmenting future Carers' Services Budgets. 4 That the accommodation for HCS should be kept under review in order to consider the availability of more accessible offices with adequate parking facilities. 5 Additional campaigns should be considered by HCS in order to encourage carers' to register with them, however minor their current role in order that reasonably accurate figures for carers in Herefordshire can be obtained. It should be ensured that any report or specific development or proposal for individualised 6 budgets for carers is made publicly available, and that carers' groups receive copies. 7 There should be a designated Officer of the Council available to explain and clarify to the carer and the cared for both the possibilities and the pitfalls of personalised budgets. 8 A carer's policy is needed, which should be signed off at Board level in the Hospital Trust, in order to embed the needs of carers in Trust policy. 9 Systems should be reviewed in order to ensure the best co-ordination between Social Services and the County Hospital so that both patients and carers are 'processed' more effectively. It is also important that carers' interests should be integrated into the patient pathway, and acted upon, from patient admission to discharge. 10 The PCT should ensure that GP Practices have consideration for carers' needs incorporated in standard procedure, and that patients who are carers have this fact flagged up prominently in their notes and appropriate attention paid to this in their own care. 11 Transport should be made more available to suit the requirements of young carers, especially in regard to carers' breaks. Where the Council holds contracts for the provision of taxi services for young carers, the contract should be monitored and enforced. Specifications for contracts are written to allow for carers to ask and plan for services that are 12 tailored to better meet individual circumstances. 13 Parent carers have expressed a desire for early support at diagnosis and joined up health and social care services to avoid confusion at what is a difficult time. It is therefore recommended that families receive a 'joined up' service from PCT and Council providers, with a lead professional/key worker identified to liaise with the carers at an early stage. 14 It was important that Care Support Plans, drawn up and agreed with the carer, are shared and carefully explained to the carer. The Support Plan should set out clearly what support has been agreed and, where possible and applicable, which Service Provider will be involved in the provision of support. On initial contact with a carer, it should be ensured that carers receive a copy of the Herefordshire Public Services leaflet on Carers Services in Herefordshire. A more flexible approach was also required of the definition of 'essential needs' in terms of what care support was provided. 15 Herefordshire Carers Support (HCS), which is a central, easily accessible and easily recognisable focus for enquiries from carers, was not widely recognised amongst the community of carers during the early stages of the Review. Therefore measures should be put in place to continue the publicising of the services offered, and which allow carers to be simply and rapidly signposted to all sources of available support. 16 More use should be made of the Info Shops, and that a member of each Info Shop should receive training in the signposting of carers to HCS. 17 The Council has ensured that the voice of carers is heard in policy and planning and has commissioned to provide an advocacy role in conjunction with its participation model for Carers. The effectiveness of this arrangement should be reviewed after a year of its inception in order to ensure it is working in practice.

Clear communication was essential between Social Workers, carers' assessors, carers and Service Providers, and other agencies to which the carer may be referred. Feedback should always be provided to carers and the cared for where appropriate, following any contact with external Service Providers and internal Provider Services There are instances where carers have refused help from Social Services because they did not understand what was involved in the assessment process. Carers Assessment should be referred to as a Carers Needs Assessment in order to prevent misunderstanding in the minds of those being assessed. The Assessment should have a primary focus on the carer, rather than the cared for. The Care Assessment Officers should ensure that they are as focussed on the needs of the carers as the cared for. 20 Concern has been expressed about the apparent lack of continuity within the Children's Services Directorate, and as a result it is recommended that a named senior lead officer in Herefordshire Public Services should be in post to ensure that the needs of Young Carers are 21 The Group recommends that the Council work with providers to ensure that they understand the personalisation agenda and develop their services appropriately.

REVIEW:	SUPPORT TO CARERS IN HEREFORDSHIRE		
Committee:	Adult Social Care and Strategic Housing Scrutiny Committee	Chair: Councillor WLS Bowen	
Lead support officer:	Leslie Libetta, Planning Manager (Integrated Commissioning).		

# **SCOPING**

#### **Terms of Reference**

This review covers support to all Carers (Adults and Children) in Herefordshire and will look at the following:

- To review the way information and advice to carers is being provided
- To review the process for re-commissioning short breaks to ensure that services are in line with carers' needs
- To review the current range and quality of services and activities available, in line with the recently published National Carers Strategy.
- To review the way carers' services are provided by comparator local authorities and identify models of best practice.
- To consider the implications of personalisation and self directed care
- To review the findings from consultation activity.
- Following the review, to make recommendations to Cabinet about policy development.

#### **Desired outcomes**

To make recommendations to support the commitment in Herefordshire to improve support to and services for carers. In particular: -

- Increased numbers of carers receiving support
- Carers benefiting from personalisation and the opportunities presented by individual budgets.
- Support for carers that will complement the commitment to develop early intervention, preventative services, and rehabilitation to reduce the number of crisis referrals to health and social care services.
- Short breaks re-commissioned with full involvement of carers in the process
- An agreed plan within Herefordshire to meet the aspirations of the National Strategy

# **Key questions**

- What are the current resources allocated to support carers and is current service delivery costeffective?
- What is the current range and quality of services and activities available, and does this provide value for money?
- What are the perceived future demands for service, in terms of quantity, quality, innovation and flexibility?
- What services do carers in Herefordshire want, both now and for the future?
- Will current support for carers meet identified current and future need?
- What outcomes will be wanted from future commissioning intentions?

# **Links to the Community Strategy**

The Review Group will identify how the outcome of this review contributes to the objectives contained in the Herefordshire Community Strategy, including the Council's Corporate Plan and other key plans or strategies.

Draft Timetable						
Activity	Timescale					
Agree approach, programme of consultation/research/provisional witnesses/dates	End of September 2008					
Collect current available data	End of September 2008					
Collect outstanding data	End of September 2008					
Analysis of data	End of September 2008					
Carry out programme of interviews	October/November 2008					
Agree programme of site visits	October/November 2008					
Undertake site visits as appropriate	October/November 2008					
Update to Strategic Monitoring Committee	December 2008					
Final analysis of data and witness evidence	December 2008					
Prepare options/recommendations	Jan 2009					
Members	Support Officers					
Councillor WLS Bowen (Chairman)	Leslie Libetta, Planning Manager (Integrated Commissioning)					
Councillor ME Cooper	David Penrose, Democratic Services Officer					
Councillor MJ Fishley						
Councillor KG Grumbley						
Councillor PA Andrews (Ex-Officio, as Chairman of Adult Social Care & Strategic Housing Scrutiny Committee)						

# **List of Interviewees**

# **Carers**

Many carers were interviewed during the process of the Reviewed, both individually and in group settings, as outlined in Appendix 3.

# Herefordshire Carers' Support

Jacqui Bremner Director

# **Respite Care Providers**

Vicki Ball East Radnorshire Day Services

Heather Coonick Herefordshire Lifestyles
Pam Graham Herefordshire Crossroads

Linda Grindey Kemble Care

Alison Lamb Marches Family Network

# **Herefordshire Council Officers**

Eleanor Brazil Interim Director, Adult Social Care (Until December 2008)

Peter Davis Head of Special Projects

Wendy Fabbro Associate Director of Integrated Commissioning

Paul Kerswell Joint Services Manager (Children with Disabilities and Long Term Illness)

Leslie Libetta Planning Manager, Integrated Commissioning Mike Metcalf Senior IMPACT Officer, Herefordshire PCT

Alan Robinson Contracts Officer

# **Herefordshire Hospital NHS Trust**

Martin Woodford Chief Executive

Tim Tomlinson Director of Nursing & Operations Catherine Davis Head of Nursing for Surgery

# **Carers' Groups and Forums**

In order to enable the Councillors to get a wide view of carers' views and needs, it was agreed that Review Group members would attend several carers' forums, covering services in/for:

- Adult Mental Health
- Older People Mental Health
- Learning Disability
- Physical Disability
- Older People Young Carers
- Parent carers

Client group	Name of carers' group	Meeting schedule	Venue
Adult Mental Health	Carers in Mind	1 <sup>st</sup> Tuesday of each month	Hefferman House,
		7 – 9 pm	130/132 Widemarsh Street Hereford
Older People Mental Health	Older People Mental Health Service Carers' Group		Ledbury
Learning Disabilities	LD Carers' Network	3 <sup>rd</sup> Friday of each month 10.00 – 12.00	Fred Bulmer Centre
Physical Disabilities	Herefordshire Headway	3 <sup>rd</sup> Monday of most months	Herefordshire Headway,
(Head Injuries)	Carers' Group	2 – 3.30 pm	Credenhill
Older People	Hereford Carers' Group	1 <sup>st</sup> Thursday of each month	Fred Bulmer Centre, Wall Street
		10.30 – 12.30	Hereford
	Leominster Carers' Group	2 <sup>nd</sup> Wednesday of each month	Leominster Residential Home , Bargates,
		10.30 – 12.30	Leominster
	Bromyard Carers' Group	4 <sup>th</sup> Tuesday of each month	Froome Bank Hospital Bromyard
		2 – 3.30 pm	
	Ledbury and District Carers'	3 <sup>rd</sup> Monday of each month	St Michaels Court Church Street Ledbury
	Group	2 – 4 pm	
	Ross Hand in Hand Carers'	2 <sup>nd</sup> Thursday of each month	Smallbrook Road Ross On Wye
	Support Group	10.30 - 12.30	
Young Carers		Mondays & Wednesdays	Marden and St. Martins
		6 – 9 pm	